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File No. 6101006-4-02-21-00

Mr. Richard Commerford
JOHNSON BROTHERS
P.O. Box 690245
Orlando, Florida 32869-0245

Re: Universal Studios South Parking Garage

Dear Mr. Commerford:

It gives me great pleasure to extend this note of appreciation from the Project Staff of PCL Construction Services, Inc. for the key role that you and your company played in the successful completion of the above referenced project. Your efforts not only helped the construction team produce a world class parking structure, but also helped to deliver that product within budget and on schedule.

Hopefully, this project was a success to you and your company and that we can work together in the future.

Very truly yours,

PCL CONSTRUCTION SERVICES, INC.

Jeff D. Westphal
Senior Project Manager

JDW:jh

cc: Shaun Yancey-Vice-President and District Manager